LYCÉE FRANÇAIS
INTERNATIONAL DE CANTON
广州法国国际学校

RÉPUBLIQUE FRANÇAISE
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Minutes of the General Assembly of the Parents' Association of the French International School of Guangzhou (LFIC), held on Friday 9 October 2026.

The association has 246 members for this 2026 school year. 65 members are present or represented. The quorum is therefore reached and the General Assembly is opened.

Ms Desmonts, Chair of the Management Committee, welcomes the members and expresses her pleasure at the holding of this first General Assembly on the Longdong campus. She then welcomes Mr Laurent Legodec, Consul General of France in Guangzhou.

1. **Presentation of the association (by Ms Laure Desmonts – Chair)**

Ms Desmonts thanks those present and reminds them that all parents of pupils at the school, as well as the teachers, are members of the association. The General Assembly (GA) is an important moment in the life of our school.

Last year was exceptional for LFIC, with the move to the Longdong campus, the obtention of the Chinese education licence and the full accreditation of the Lycée by the French Ministry of National Education.

A short reminder is then given of LFIC's legal structure. The school was founded on a French association. Its legal entity under Chinese law is a WFOE (a wholly foreign-owned company under Chinese law), whose sole owner is the French association. Following the obtention of the education licence in China, the Lycée must set up a new association with the Chinese Bureau of Civil Affairs. The procedures are under way and will take several months.

In managing the Lycée, the association must comply with the rules of the AEFE and the French Ministry of National Education on the French side, and those of the Bureau of Education and the local authorities on the Chinese side.

The Management Committee (5 elected parents) is in charge of LFIC's development and ensures its stability and sustainability. Its members are responsible for financial management, human resources management, administrative management and the representation of LFIC before the French and Chinese authorities. The parents elected to the Management Committee are volunteers. A document presenting the committee's role was attached to the notice of meeting for the General Assembly.
This year's priorities include setting up the new legal structure, monitoring the school's new service providers (security, maintenance, canteen…) and strengthening communication.

2. **Review of the start of the 2026 school year and educational overview (by Ms Bénédicte Bessette – Head of School)**

The Head of School gives a brief review of the year.

New staff

The 2026-2027 school year began with 8 new staff members.

Mr Nicolas LEROY (primary school teacher)
Ms Alexia FONTAN (primary school teacher)
Ms Sophie DESANNAUX (primary school teacher)

Ms Alice FROGER (French language and literature)
Mr Valentin PLANCHARD (History-Geography / EMC – Moral and Civic Education)
Mr Arnaud JOLY (Mathematics)
Mr Dylem ROUABHI (English teacher)
Mr Clément DAUZET (French as a Foreign Language)

To support LFIC's development, a full-time school nurse position has been created (Ms Misti QIAN).

- **Enrolment at the start of the year**

Enrolment is stable, with 188 pupils enrolled. The Head of School points out that nursery school (maternelle) is the most fragile level. On the other hand, new arrivals are more numerous and are seen at all levels, including in secondary school up to the final year (Terminale).

- **Educational overview**

<u>In primary school</u>

The system for welcoming and following non-French-speaking pupils has been strengthened. The FLSco (French as a language of schooling) teacher takes charge of non-French-speaking pupils and works with the teaching teams to adapt their sessions; the aim is to gradually reintegrate these pupils full-time into their regular class. Several other schemes also provide support and reinforce individualisation: the Complementary Educational Activities, homework help, and the hours with "More Teachers than Classes".

Among the many projects that will unfold throughout the year, we can already mention:

La Grande Lessive (a participatory art event)
Setting up an educational garden in the nursery school

The school government has been elected by the pupils and is ready to function for the school year. Pupils will have decision-making and debating autonomy in order to improve their daily life.

Two projects will run throughout the school year:
- "*my outdoor classroom*"
- "*a year of adventure in the heart of piracy*"

The school has had its EFE3D label renewed at level 2, valid for 4 years. The teams are mobilised to obtain level 3 by continuing their efforts in the field of sustainable development. LFIC also has a team of eco-delegates who implement a programme of actions linked to sustainable development. The eco-delegates are elected and supervised by Mr Massaux, the school's EFE3D coordinator, and Mr Gruenais, life and earth sciences (SVT) teacher.
A trip to discover the coast and the country (Changsha), its history and intangible heritage, is offered to CM1/CM2 pupils.

The primary–middle school council has already met to prepare several joint projects between CM1/CM2 and 6e (the first year of middle school) in order to ease the transition from primary to middle school.

In secondary school

The results in the DNB (national middle-school diploma) and the baccalaureate are excellent, with a 100% pass rate.

The accreditation of the entire curriculum already allows us to hold 2 baccalaureate examinations:
- The physical education (EPS) in-course assessment, 3 times during the final year (Terminale)
- The experimental skills tests for the life and earth sciences (SVT) and physics-chemistry (PC) specialisms in Terminale.

The application file for full exam centre status is currently being prepared for the June 2028 session.

The sports association (AS) has many members this year (51).
Trips within the Asia-Pacific zone will be organised. A "Science and Sport" project with the French school of Shanghai is being developed. And very soon, a football tournament organised by PSG Academy across Guangzhou will involve our pupils.

On the careers guidance side, the careers forum will be held this year. Volunteer parents will be asked to come and present their profession and career path. This event is eagerly awaited and very important for our pupils, who are in the middle of thinking about their future.

The school newspaper, the Sports Association and the web radio continue their activities.

A school trip to Kunming via Guiyang is proposed for levels 4ème, 3ème, 2nde and 1ère.
In addition, an exchange project between 4ème students and the French school of Seattle in the USA is under way. It will be a first. And other opportunities will be offered to our pupils who wish to experience a few unforgettable weeks in another French school around the world.

For all pupils

The new school development plan (projet d'établissement) now applies.
The 3 chosen axes are:
- **Promoting the French language in a multicultural context:** this axis groups together all actions linked to the acquisition of French and cultural openness
- **Being ambitious and leading to success**: bring each pupil to their full potential. This axis aims to mobilise school inclusion, differentiation, guidance and school climate policies
- **Innovation and education for sustainable development**: This axis aims to empower pupils to become citizens capable, as adults, of making informed choices.

Independently of the exceptional working and learning conditions, the new campus offers new spaces that take time to get used to: the science laboratories, for example, but also the CDI (library and documentation centre), which remains open during all breaks and recreation periods so that pupils can discover and borrow many books.

The "fifteen-minute reading" project is renewed for all pupils in the school. This time is set every day in the pupils' timetable. It has produced real results in terms of progress in the acquisition of the French language.
Pupils from CP to 2nde have taken the national assessments in French and mathematics. The results allow each teacher to adapt the work offered and to target the areas to reinforce and consolidate.

A project for a festival of French language and culture is being prepared, on the initiative of Mr Amouyal. This festival would bring together the schools of southern China holding the LabelFrancÉducation label around activities in French (singing, poetry, sport, cultural quiz, reading…)

Please note: change of date in the 2027 calendar ("Teachers' Day"):
The day off for pupils on Friday 2 April is replaced by Tuesday 6 April 2027

3- Financial report 2025/2026 (by Mr Hugo Coffart, Treasurer)

The 2025-2026 school year ends with a positive result (966,003 yuan), higher than the forecasts at the start of the year, which had anticipated a slight deficit.

	PRÉVISIONS oct. 25 Forecast Oct. 2025 - 2025年10月预测	RÉELS Actual - 实际
Revenus Income - 收入	23 682 040	23 881 952
Dépenses Expenses - 支出	23 902 450	22 915 949
TOTAL Total - 合计	**-220 410**	**966 003**

REVENUS Income · 收入		/25-26 Var. · 变动
Frais de scolarité Tuition fees · 学费	20 508 602	-1,5 %
Première inscription First enrolment fee · 首次注册费	431 520	-53,4 %
AES Extra-curricular (AES) · 课外活动（AES）	1 040 042	-5,7 %
Cantine Canteen · 食堂	889 278	-7,8 %
Autres revenus Other income · 其他收入	313 101	-58,9 %
Revenus exceptionnels Exceptional income · 非经常性收入	699 409	/
REVENUS TOTAUX Total income · 总收入	**23 881 952**	-1,5 %

DÉPENSES Expenses · 支出		/25-26 Var. · 变动
Ressources humaines (dont AES) Human resources (incl. AES) · 人力资源（含AES）	12 475 194	8,8 %
Loyer Rent · 租金	5 255 751	35,7 %
Vie scolaire et charges courantes School life & running costs · 学校生活及日常开支	2 168 780	12,0 %
Cantine et bus Canteen & bus · 食堂及校车	831 243	-14,5 %
Services professionnels Professional services · 专业服务	582 787	-42,4 %
Travaux et équipements Works & equipment · 工程及设备	293 277	-148,5 %
Autres dépenses Other expenses · 其他支出	1 308 914	-28,9 %
DÉPENSES TOTALES Total expenses · 总支出	**22 915 946**	12,7 %

Due to the move during the year, the financial report for the 2025-2026 school year has exceptional characteristics.

Income:
Tuition fees are slightly down; the change of campus during the year caused the loss of a few pupils who did not wish to move. In addition, the rising rate of unpaid fees (1.42% of tuition fees) affects the growth of this item in proportion.

The “exceptional income” is particularly high: we notably recovered the deposit on the former campus, sold some equipment from the former campus, and benefited from certain refunds of social security contributions.

Expenses:
The “human resources” line increases by 8.8%, mainly due to the ambitious recruitment policy pursued last year (creation of a post for a Chinese teacher, a post for a history/geography and Latin teacher, a life and earth sciences (SVT) teacher, a secondary-school mathematics teacher, a school life staff member, and a librarian during the year).

The increase in rent (35%) is due to the payment of 2 rents (former and new campus) concurrently for 5 months, namely:

- Start of rent payments for the new campus on 1 January 2026; and

- end of the last rent payment for the former campus on 31 May 2026.

The decrease in the "works and equipment" item is due to the fact that:

- few works were carried out on the former campus during the year of the move; and
- all the costs of the works on the new campus were budgeted outside the annual financial result.

4- Forecast budget 2026/2027 (by Mr Hugo Coffart, Treasurer)

The 2026-2027 year has more conventional characteristics, since this school year takes place entirely on the new campus.

REVENUS		/26-27
Frais de scolarité	21 343 856	3,9 %
Première inscription	573 720	24,8 %
AES et AS	970 350	-7,2 %
Cantine et bus	1 645 549	46,0 %
Autres revenus	255 000	-22,8 %
REVENUS TOTAUX	**24 788 475**	**2,2 %**

DÉPENSES		/26-27
Ressources humaines (dont AES)	12 839 253	2,8 %
Loyer	4 272 000	-23,0 %
Vie scolaire et charges courantes	2 362 499	8,2 %
Cantine et bus	1 678 835	50,5 %
Services professionnels	606 000	3,8 %
Travaux et équipements	195 000	-50,4 %
Autres dépenses	1 710 228	23,5 %
DÉPENSES TOTALES	**23 663 815**	**3,2 %**

The "tuition fees" item is expected to grow by 3.9%, even though the total number of pupils is not increasing (188 pupils at the start of the year, compared with 190 the previous year). This increase comes from the fact that LFIC has more pupils in secondary school than last year (and fewer in nursery school), where tuition fees are much higher. Due to the arrival of many new pupils, the "first enrolment" item is increasing.

AS registrations fall under the same item as AES (extra-curricular activities). AS registrations are increasing, probably in part due to the reduction in registration fees (between 3,000 and 3,600 yuan per year, compared with 7,000 last year). Nevertheless, this item is down 7.2%: pupils enrolled in AS are enrolling less in AES, and in general AES are mainly intended for primary school pupils, whose timetable is lighter than that of secondary pupils.

The "canteen and bus" item increases by 46%, but this increase is only an accounting one: LFIC's forecast budget this year includes the financing of school buses, whereas in previous years parents paid the bus company directly for transport.

On the expenditure side, the "school life and running costs" item increases by 8.2%: this is mainly due to the costs of recruiting a school nurse and a larger security team. It should be noted that we have

replaced our *facility management* provider and reduced the overall amount of the contract. The "other expenses" item increases by 23.5% because the Management Committee plans to develop LFIC's communication and has allocated a budget of 270,000 yuan to this activity, compared with 40,000 yuan in 2025-2026.

Several specific expenses have been decided for this year, including:

- Purchase of books and textbooks: 200,000 yuan
- Contribution to school trips: 150,000 yuan
- "HR replacement" envelope of 100,000 yuan
- Purchase of new laptops: 80,000 yuan

Based on the information available to us in September 2026, the financial result for 2026-2027 is expected to show a surplus of 1,124,600 yuan.

New cost structure

Here is LFIC's new cost structure, under its new operating model (a school accredited up to the final year, holding the education licence from the Chinese education authorities). These ratios are presented in comparison with the ratios for 2024-2025, the last year that took place entirely on the former Jinshazhou campus.

DÉPENSES Expenses · 支出		Part (26-27) Share · 占比	Ancien campus (24-25) Former campus · 原校区
Ressources humaines (dont AES) Human resources (incl. AES) · 人力资源（含 AES）	12 839 253	**54,3 %**	54,5 %
Loyer Rent · 租金	4 272 000	**18,1 %**	16,2 %
Vie scolaire et charges courantes School life & running costs · 学校生活及日常开支	2 362 499	**10,0 %**	9,1 %
Cantine et bus Canteen & bus · 食堂及校车	1 678 835	**7,1 %**	4,6 %
Services professionnels Professional services · 专业服务	606 000	**2,6 %**	4,0 %
Travaux et équipements Works & equipment · 工程及设备	195 000	**0,8 %**	3,5 %
Autres dépenses Other expenses · 其他支出	1 710 228	**7,2 %**	8,1 %
DÉPENSES TOTALES Total expenses · 总支出	**23 663 815**		

In our new cost structure, the share allocated to human resources is stable. The share for rent is slightly higher but remains within the norms for schools abroad. The increase in the "canteen and bus" item is not representative, as school bus expenses were not included in previous years. The "works and equipment" ratio could increase gradually over the next 2 to 3 years, as maintenance and renovation works are carried out on the new campus.

5- **Review of the move and works (by Mr Hugo Coffart, Treasurer)**

Here is a summary sheet of the fit-out costs of the new campus. The largest share of expenditure was made with the general contractor, who took charge of most of the works.

LFIC separately financed certain works (paid outside the "general contractor" envelope, to third-party providers), including the construction of the pedestrian path, the fit-out of the nursery school courtyard, notably the play structures, the custom-made furniture, and the electrical and electronic installations.

Many new items of equipment were purchased, both to equip the new campus and to meet the requirements of the accreditation of the final cycle: IT equipment, equipment and furniture for the science laboratories, other furniture, etc.

The main "services" consisted of legal fees, health and safety certification fees, cleaning and moving costs.

The project as a whole was entirely self-financed and its overall cost amounts to more than 14,700,000 yuan. Almost all payments have been made. The following sums remain to be paid to the general contractor:

- on 25 April 2028: 149 807,54
- on 25 April 2031: 149807,54

This is the balance of the works, which is held as a security deposit for the duration of the contractual guarantee period.

Construction et aménagements	Construction and fit-out · 建设及装修	**12 946 867**	
Constructeur général	General contractor · 总承包商	9 987 169	67,8 %
Architecture et suivi des travaux	Architecture and project follow-up · 建筑设计及工程跟进	922 300	6,3 %
Supervision légale	Statutory supervision · 法定监理	355 000	2,4 %
Voie piétonne et aménagement de la cour	Pedestrian path and courtyard works · 人行通道及操场工程	330 000	2,2 %
Aire de jeux des maternelles	Kindergarten playground · 幼儿园游乐区	320 000	2,2 %
Meubles sur-mesure	Custom-made furniture · 定制家具	409 250	2,8 %
Installations électriques et électroniques	Electrical and electronic installations · 电气及电子设施	623 148	4,2 %
Achat de nouveaux équipements	Purchase of new equipment · 新设备采购	**1 172 055**	8,0 %
Services	Services · 服务费用	**620 425**	4,2 %
DÉPENSES TOTALES	Total expenses · 总支出	**14 739 347**	

In September 2026, LFIC still has more than 8,000,000 yuan of financial reserves, above its statutory minimum of 5,000,000 yuan.

Tuition fees 2027-2028

It is customary to announce any tuition fee increases for the following year (N+1) at the start of year N. Our current financial situation allows us not to plan any increase in tuition fees for the following year.

It is, however, reminded that:

- The AEFE announced in early 2026 a plan to increase the contribution (currently 2% of tuition fees) paid by partner schools, although this has not taken effect to date; and that
- The Management Committee does not have information allowing it to forecast possible changes in enrolment for the following year.

Questions and answers
Regarding the works: Why was no covered and/or air-conditioned space created so that pupils can do sport without suffering from the heat?
It was not possible to create an indoor space large enough for sports because of:

- A general lack of usable surface area; and
- Significant regulatory constraints preventing the construction of new buildings.

The Management Committee nevertheless acknowledges that this lack of space can be inconvenient and reminds us that:

- 2 retractable canopies have been installed (front yard / back yard), allowing pupils to do sport in the shade and when it rains;
- Pupils sometimes do physical activity in the (air-conditioned) ground-floor motor skills room;
- It is possible to install photovoltaic panels on the roof of the building, on canopies under which pupils could potentially do sport in the shade;
- An option was negotiated in the lease to take back the space adjacent to the canteen, currently rented to an audio equipment workshop. Taking back this space would allow us to enlarge the yard and potentially create a covered space allowing pupils to protect themselves from the heat and bad weather

Regarding tuition fees: If LFIC's enrolment and revenue increase, could tuition fees be reduced?
Yes, absolutely, and increasing LFIC's enrolment is one of the challenges in this respect. The Management Committee reminds us that, in its current configuration, LFIC has the human and material resources to welcome a larger number of pupils, notably in nursery school, in some primary classes and in the lycée, without the arrival of new pupils significantly increasing our costs. Thus, increasing enrolment could potentially allow us to reduce tuition fees. In order to increase enrolment, the following is planned:

- Promote LFIC more actively to families in Guangzhou and the surrounding region;
- Organise events on the campus in order to raise LFIC's profile;
- Encourage our families to proactively promote enrolment at LFIC among their relatives and networks.

6 Amendment to the bylaws (Ms Laure Desmonts, Chair)

The quorum is not reached for an amendment to the bylaws, which is therefore postponed to a future General Assembly.

The amendment is not urgent but it is important. The aim is to bring the bylaws of the French association into line with those of the future Chinese association. The term of office of the Management Committee members would be extended to two years and the Management Committee would have to be made up of 5 members (instead of at least 3 currently).

This postponement may be an opportunity to consider other amendments. For example, one of the participants suggests introducing electronic voting to allow broader participation. This possibility could be proposed at the next assembly.

7 Election of parent representatives to the School Council (Conseil d'Établissement)

The following are elected to the school council for the 2026-2027 school year

Nursery school (maternelle):
M. Jean-Philippe Marie

Primary school (élémentaire):
M. Sevag Baroudjian
M. Philippe-Xavier Colin

Secondary school:
M. Yann Blanchet
Mme Nadia Toumji Gerraoui

8 Election of the Management Committee for 2026–2027

The following are elected to the Management Committee for the 2026-2027 school year

Chair: Ms Laure Desmonts
Vice-Chair: Mr Pierre Petitdemange
Treasurer: Mr Hugo Coffart
Secretary: Ms Anne-Flore Vrac
Committee member: Mr Boom Ghou Lam

Contact
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